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STATE OF CALIFORNIA
NEW MOTOR VEHICLE BOARD
MINUTES

The New Motor Vehicle Board (“Board”) held a General meeting on August 13, 2018, in The William G. Brennan Hearing Room, at the Board’s offices.

2. **ROLL CALL**

Ramon Alvarez C., President and Dealer Member, called the meeting of the Board to order at 10:34 a.m.

Present:	Ramon Alvarez C.	Timothy M. Corcoran, Executive Director
	Kathryn Ellen Doi (left 1:05 p.m.)	Robin P. Parker, Senior Staff Counsel
	Ardashes “Ardy” Kassakhian	Danielle R. Phomsopha, Staff Counsel
	David C. Lizárraga	
	Bismarck Obando (arrived 10:50 a.m.)	
	Glenn E. Stevens	

Absent: Anthony A. Batarse Jr.
Rahim Hassanally
Victoria Rusnak

3. **PLEDGE OF ALLEGIANCE**

Mr. Lizárraga led the members and staff in the Pledge of Allegiance.

4. **APPROVAL OF THE MINUTES FROM THE MARCH 13, 2018, GENERAL MEETING, AND JUNE 29, 2018, SPECIAL MEETING**

Mr. Stevens moved to adopt the March 13, 2018, General Meeting minutes and the June 29, 2018, Special Meeting minutes. Ms. Doi seconded the motion. The motion carried unanimously.

5. **INTRODUCTION AND WELCOME OF NEWLY APPOINTED PUBLIC MEMBER ARDASHES (ARDY) KASSAKHIAN**

Mr. Alvarez welcomed newly appointed Public Member Ardy Kassakhian to the Board. Mr.

Kassakhian thanked the Senate Rules Committee for appointing him and putting their faith in him to serve the State of California, its residents and stakeholders. He also congratulated Messrs. Alvarez and Obando for their recent reappointments to the Board. Mr. Kassakhian indicated he is looking forward to working with all of the members and learn from them to carry the Board forward.

6. **APPOINTMENT OF ARDASHES (ARDY) KASSAKHIAN TO A COMMITTEE BY THE BOARD PRESIDENT**

Board President Ramon Alvarez appointed Ardy Kassakhian as a member of the Administration Committee.

7. **INTRODUCTION AND WELCOME OF RECENTLY APPOINTED SECRETARY FOR THE CALIFORNIA STATE TRANSPORTATION AGENCY, BRIAN C. ANNIS**

Secretary Annis is not able to attend the meeting. He will be attending a bell ringing ceremony for fallen CHP Officer Kirk Griess, who lost his life in the line of duty during a traffic stop.

8. **PRESENTATION OF RESOLUTION TO MRS. JEANNIE BRENNAN FOR BILL BRENNAN'S SERVICE AS THE BOARD'S EXECUTIVE DIRECTOR FROM 2005 TO 2017**

At the March 13, 2018, General meeting, the members unanimously moved to present Jeannie Brennan with a Resolution for Bill Brennan's service to the Board as its Executive Director from 2005-2017. Unfortunately, Mrs. Brennan was unable to accept this resolution in person so the staff will make sure it is delivered to her.

9. **PRESENTATION OF RESOLUTION TO RYAN L. BROOKS, FORMER PUBLIC MEMBER**

At the March 13, 2018, General meeting, the members unanimously moved to present Ryan L. Brooks, former Public Member, with a Resolution in appreciation for his dedication and service to the Board. Mr. Brooks was unable to accept this resolution in person so the staff will make sure he receives it.

10. **PRESENTATION OF RESOLUTION TO VICTOR D. RYERSON, RETIRED BOARD ADMINISTRATIVE LAW JUDGE**

At the March 13, 2018, General meeting, the members unanimously moved to present Victor D. Ryerson, retired Board Administrative Law Judge, with a Resolution in appreciation for his dedication and service to the Board. Mr. Alvarez thanked Judge Ryerson for his service as an Administrative Law Judge for the Board. Judge Ryerson expressed his appreciation to the Board and staff.

11. **DISCUSSION CONCERNING THE STATE OF THE AUTOMOTIVE INDUSTRY IN TERMS OF PROJECTIONS AND LEGISLATION BY CURT AUGUSTINE, DIRECTOR OF POLICY & GOVERNMENT AFFAIRS, ALLIANCE OF AUTOMOBILE MANUFACTURERS, AND BRIAN MAAS, PRESIDENT, CALIFORNIA NEW CAR DEALERS ASSOCIATION (CNCDA) - BOARD DEVELOPMENT COMMITTEE**

Mr. Alvarez welcomed Curt Augustine of the Alliance of Automobile Manufacturers (Alliance) and Brian Maas of the California New Car Dealers Association (CNCDA). Mr. Corcoran provided the members with their background. Mr. Augustine is the Regional Vice President of Government Affairs for the Alliance representing 12 automakers responsible for the production of 75 percent of the new cars sold in the U.S. Curt has over 25 years' experience dealing with state, legislative and regulatory matters. Mr. Maas is the president of the CNCDA representing over 1,200 franchised dealers in California.

Curt Augustine thanked the Board for honoring Bill Brennan by naming the conference room in his memory. The topics Curt was asked to speak on were: (1) Tariffs; (2) The Federal emission standard changes; and (3) Electric vehicles. With regards to tariffs, Mr. Augustine indicated that the administration is considering imposing a 25 percent increase on imported vehicles. The Alliance opposes this because what constitutes an "imported vehicle" under this definition is unknown and there would be a huge shift in affordability for consumers. Additionally, studies done show that a 25 percent tariff would over the next three years result in 195,000 auto workers to lose their jobs. Another major issue is the new rules regarding emission standards. A 2011 agreement between former President Obama and the California EPA/Air Resources Board called for the creation of a national program for emissions, greenhouse gas, tailpipe emissions, and mileage. As part of that agreement, there was a midterm review to look at some of the assumptions that were made. As part of that review, the Trump Administration indicated that it would take away the federal exemption to The Clean Air Act that California has enjoyed since 1975. According to Curt, this is not endorsed by the Alliance. Lastly, Mr. Augustine addressed electric or zero emission vehicles. As part of the Trump Administration, it proposed to eliminate California's authority to have the ZEV mandate. California is the only state currently meeting the mandate in terms of sales, which is a direct result of high consumer interest but also the Brown and Schwarzenegger administrations' commitment to making this a viable market place in California. There are 40+ zero emission vehicles currently available for sale. The infrastructure for electric vehicles is only 10% of what California is going to need over the next few years.

Brian Maas discussed the issues dealers are confronting in today's marketplace. The CNCDA's major concerns are availability and affordability and echoed a lot of the angst and concern expressed by Curt on behalf of the Alliance. The CNCDA sponsored Assembly Bill 2107 to address a perceived imbalance. The legislature and Governor will ultimately decide whether or not to make the changes proposed. Mr. Maas discussed how car dealerships are changing, which is due in part to technology. Automakers and other third party disrupters, according to Brian, are attempting to get into the automotive space and are proposing changes to how vehicles are marketed to consumers and ultimately how vehicles are sold to consumers. Many of the consumer protection laws and regulations have been in place since the 1960s and 1970s. The CNCDA is concerned that the

regulatory scheme is not keeping pace with the changes in the marketplace. Mr. Maas posed the following questions: (1) How would you buy a car on a phone given the conditional sales contract is 27 inches long? (2) If you are buying additional products such as a service agreement, how does that fit within a statute that has a single document rule? (3) How are dealers responding to the marketplace and how are the manufacturers holding the dealers accountable for representing the franchise in this new environment? (4) What consumer protections are available to help consumers understand exactly what kind of transaction they are entering into? Brian commented that there will be a lot of debate about how to adjust public policy to meet the consumer needs. Next, Mr. Maas addressed some automotive statistics. He commented that new car sales only, not used cars or service revenue, account for about 13 percent of all sales tax revenue in California with over 2 million new cars sold last year. Used car sales are close to a million. Mr. Maas remarked that the fear is the Legislature responds to crisis and by the time it gets to be a crisis it may be too late to respond in an effective way to protect consumers, deal with tax questions, get enough ZEVs in the market place to meet mandates, and so on.

12. ORAL PRESENTATION BEFORE THE PUBLIC MEMBERS OF THE BOARD

Given this matter involves a dispute between a franchisee and a franchisor, Mr. Alvarez C. turned the meeting over to Kathryn Doi, Public Member and Vice President.

Ms. Doi reminded our Dealer Member that he may not participate in, hear, comment or advise other members upon or decide Agenda Items 12 through 13.

Ms. Doi read the following statement “comments by the parties or their counsel that are regarding any proposed decision, ruling, or order must be limited to matters contained within the administrative record of the proceedings. No other information or argument will be considered by the Board. This is an adjudicative matter as described in Government Code section 11125.7(e) and therefore members of the public may not comment on such matters.”

FOLSOM CHEVROLET, INC., dba FOLSOM CHEVROLET v. GENERAL
MOTORS, LLC
Protest No. PR-2483-16

Oral comments were presented before the Public Members of the Board. Mark T. Clouatre, Esq. and Jacob F. Fisher, Esq. of Nelson Mullins Riley & Scarborough LLP represented Respondent. Mike Stinson, Chevrolet Zone Manager, was also present. Jade F. Jurdi, Esq. of Scali Rasmussen represented Protestant. Marshal Crossan, owner and dealer of Folsom Chevrolet, was present.

13. CLOSED EXECUTIVE SESSION DELIBERATIONS

Pursuant to Government Code section 11126(c)(3), Vehicle Code section 3008(a), and Title 13, California Code of Regulations, sections 581 and 588, the Board convenes in closed Executive Session to deliberate the decisions reached upon the evidence introduced in proceedings that were conducted in accordance with Chapter 5 (commencing with section 11500) of Part 1 of Division 3 of Title 2 of the

Government Code.

Pursuant to Government Code section 11517(c)(2), the Board could adopt the proposed decision, make technical or other minor changes, reject the proposed decision and remand the case, or reject the proposed decision and decide the case upon the record.

CONSIDERATION OF PROPOSED DECISION

FOLSOM CHEVROLET, INC., dba FOLSOM CHEVROLET v. GENERAL MOTORS, LLC

Protest No. PR-2483-16

Consideration of the Administrative Law Judge's Proposed Decision, by the Public Members of the Board.

The Public Members of the Board deliberated in closed Executive Session. Mr. Stevens moved to adopt the Administrative Law Judge's Proposed Decision with the following amendments: (1) Paragraph 150, page 48, line 7, add the word "RSI" after 84.9 so it reads "84.9 RSI;" and, (2) Paragraph 179, page 57, line 26, add the word "million" after \$1.643" so it reads "\$1.643 million." Mr. Obando seconded the motion. The motion carried unanimously.

14. OPEN SESSION

The Public Members returned to Open Session.

Ms. Doi noted for the record that the Board's Staff Counsel, Danielle Phomsopha, was recused from the *Folsom Chevrolet* case and did not have any participation in any of it including the closed session.

Ms. Parker announced the decision in *Folsom Chevrolet, Inc., dba Folsom Chevrolet v. General Motors, LLC*.

15. DISCUSSION CONCERNING PENDING LEGISLATION - EXECUTIVE COMMITTEE

- a. Pending Legislation of Special Interest: Assembly Bill 2107 (Assembly Member Reyes)
- b. Pending Legislation of General Interest: Assembly Bill 2224 (Assembly Member Mullin)
- c. Pending Federal Legislation of General Interest: None.

The members were provided with a memorandum from Tim Corcoran and Danielle Phomsopha concerning pending legislation. Ms. Phomsopha mentioned Assembly Bill 2330, which makes changes to recreational vehicle license requirements for temporary

branch locations. It affects the notice exceptions in Vehicle Code section 3072 so the Board will add this to the list of special interest bills for the next meeting. Additionally, Assembly Bill 2224 did not pass out of its house of origin so it is dead.

With regards to Assembly Bill 2107, Ms. Phomsopha indicated it currently eliminates the sunset provision in Section 3085 association protests. It also removes the Board's ability to hear appeals presented by an applicant for or holder of a license as a new motor vehicle dealer, manufacturer, distributor, branch or representative. Additionally, protests seeking a Board determination as to the reasonableness of the warranty reimbursement schedule or formula are removed from Section 3065. Section 3065.2 was added to provide the methodology for a franchisee to establish a retail labor rate and retail parts rate for warranty repairs. Ms. Phomsopha noted that a new protest right was created for franchisees to file a protest with the Board if the franchisor fails to comply with the formula or the franchisee disputes the franchisor's proposed adjusted retail labor rate or retail parts rate. At the time of the meeting, there were three new protest rights for a determination of whether a franchisor complied with the provisions in subdivision (g) of Section 11713.13, and subdivisions (o) and (p) of Section 11713.3. (The bill was subsequently amended to include only a protest right for subdivision (g) of Section 11717.13.)

Mr. Obando inquired as to the fiscal impact on the Board in light of the proposed legislative amendments. Mr. Corcoran indicated that as the bill is written today he does not anticipate an impact that is beyond minor and absorbable. The staff will continue to closely watch the bill as it continues to work its way through the Legislature.

Ms. Doi requested additional information on the elimination of appeals and the perceived need to change that. Ms. Phomsopha could not speak to the intent but indicated that the programmatic impact was not substantial since an appeal has not been filed in a number of years. Ms. Parker commented that the last appeal was filed in 1997. If Assembly Bill 2107 is adopted, then there will no longer be a right to file an appeal, which is the reason the Board was actually created in 1967 as the New Car Dealers Policy and Appeals Board. Mr. Corcoran commented that there was testimony given before the various policy committees and in particular from the Consumers for Auto Reliability and Safety (CARS) that their principle opposition to the bill related to the Board's ability to hear an appeal of the DMV licensing discipline case decisions. In response to Ms. Doi's question, Ms. Parker noted that dealer and public members hear and consider appeals. Mr. Obando asked if there was any concern with the Board giving up authority and whether the Board has expressed concerns or had communications with the DMV legislative staff about giving up such authority. Ms. Doi inquired as to DMV's position on the bill. Mr. Corcoran noted DMV submits analyses through and to the administration but those positions are not public. The Executive Branch has not taken a position on the elimination of appeals and wouldn't until the bill arrives before the Governor.

16. DISCUSSION AND CONSIDERATION OF THE BOARD'S LEGISLATIVE POLICY - EXECUTIVE COMMITTEE

The members were provided with a memorandum from Tim Corcoran concerning the Board's Legislative Policy. Mr. Corcoran indicated that, although infrequent, there is occasionally legislation that significantly affects the Board. The process today does not

provide the Board the opportunity to take a position on legislation or to engage with the author or the Administration and to share insights that the Board is uniquely qualified to provide. Mr. Corcoran noted that this creates the possibility of legislation substantially impacting the Board being acted upon without ever being considered and commented upon by the Board. Although there is not a specific proposal for the members today, Mr. Corcoran asked that the staff review the current policy and that the Policy and Procedure Committee work with staff to craft a comprehensive proposal to potentially revise the current Legislative Policy and present it at a future meeting. But before doing so, Mr. Corcoran wanted to gauge the interest of the Board. Ms. Doi posed the question of whether the members feel like it is appropriate to change the Legislative Policy or are the members happy with the policy where the Board doesn't take a formal position. Mr. Obando had a concern with the Board giving up governing powers. Perhaps, there could be a mechanism in which, if a majority of the members have a concern then a letter from the Executive Director or Board President to the DMV Director or some other mechanism was available to get the letter in the Enrolled Bill Report. Mr. Corcoran addressed some potential options available to the Board in this regard. A concern expressed by Mr. Obando was the potential for individual Board members to be lobbied once they start taking positions or express concerns. Mr. Stevens likes the current policy. Ms. Doi would like to look at the issue and consider the Board's options.

Ms. Doi moved that the staff be authorized to consider and bring back to the Board the range of options that exist for the Board to potentially weigh in on future legislation that might affect the jurisdiction or workings of the Board. As clarified, it would be to reevaluate the current Legislative Policy that prohibits the Board from taking a formal position on any particular bill. Mr. Obando seconded the motion. The motion carried by a five-to-one vote with Mr. Stevens opposed. The staff will work with the Policy and Procedure Committee on this project.

17. **CONSIDERATION OF NOMINEE FOR THE SOLON C. SOTERAS EMPLOYEE RECOGNITION AWARD RECIPIENT AS RECOMMENDED BY THE BOARD DEVELOPMENT COMMITTEE**

At the July 18, 2000, General Meeting, the members adopted an Employee Recognition Award Program to recognize staff for their accomplishments. The program was renamed the Solon C. Soteras Employee Recognition Award. The staff submitted employee nominations to the Board Development Committee, David Lizárraga and Glenn Stevens, who ultimately recommended Makalla Turner as the Employee Recognition Award recipient.

Mr. Corcoran shared staff comments that Makalla is always willing to take on a project and adjust it to suit her needs so she is able to do her job with efficiency and skill. Makalla recently completed paralegal training that helped her to better understand the legal process. She takes initiative, has great attention to detail and wants challenging assignments. From Mr. Corcoran's own observations, Makalla is driven to learn, grow and increase her worth in the workplace. And for that, she is a tremendous asset to the Board.

Mr. Stevens moved to adopt the Committee's recommendation. Mr. Lizárraga seconded the motion. The motion carried unanimously.

18. **ANNUAL DISCUSSION AND CONSIDERATION OF THE METHODS FOR DETERMINING BOARD FEES - FISCAL COMMITTEE**

The members were provided with a memorandum from Tim Corcoran concerning the semi-annual discussion and consideration of the methods for determining Board fees. Mr. Corcoran indicated that this has been an annual topic for the past seven years wherein the statutorily mandated Board fees are discussed. These fees are only to be used for the Board's purposes. Mr. Corcoran noted that maintaining a reserve is key in terms of looking at the Board's revenue since the Board does not know its revenue in a given year until May of the following year and automotive sales, which are the driving factor behind the Board's revenues, are notoriously difficult to project long term. Add to this that the Board's fees are set in regulation and the process for changing the regulation is lengthy. The Board currently has 12-13 months in reserve but a higher reserve, according to Mr. Corcoran, of 24 months or more would not be unreasonable. Mr. Corcoran does not anticipate seeking a fee increase. Mr. Corcoran recommends that this report be made an exception report in lieu of annual, which seems appropriate given that the Board fees have not been changed in over six years. The Board and public would be fully aware of any proposed changes. Mr. Obando would like the Board to be cautious about the budget in light of a potential decline in vehicle sales. Since the Board already reviews its fiscal condition quarterly, Mr. Corcoran suggested that this report be an exception report since it is redundant of the existing fiscal reports. Mr. Alvarez requested that the composition of the Fiscal Committee be agendized for the next meeting.

19. **BOARD FINANCIAL CONDITION REPORT FOR THE 3rd QUARTER OF FISCAL YEAR 2017-2018 - FISCAL COMMITTEE**

The members were provided with a memorandum from Tim Corcoran, Dawn Kindel, and Suzanne Luke concerning the Board financial condition report for the 3rd quarter of fiscal year 2017-2018. Ms. Luke indicated that the Board has a budget appropriation of \$1.6 million, expenditures of \$1 million, a beginning reserve balance of \$2 million, revenue totaling \$1.6 million, a current reserve balance of \$2.6 million, and the Board has expended 64% of its appropriated budget through the third quarter.

20. **STATUS REPORT CONCERNING THE BOARD'S COLLECTION OF THE ARBITRATION CERTIFICATION PROGRAMS' ANNUAL FEE - FISCAL COMMITTEE**

The members were provided with a memorandum from Tim Corcoran and Dawn Kindel concerning the Board's collection of the Arbitration Certification Program's annual fee. As indicated in the memo, \$1.28 million was collected from 42 manufacturers and distributors. Ms. Kindel reported that the fee collection was completed without incident.

21. **DISCUSSION AND CONSIDERATION OF THE BOARD'S PROPOSED BUDGET FOR FISCAL YEAR 2018-2019 - FISCAL COMMITTEE**

The members were provided with a memorandum from Tim Corcoran, Dawn Kindel, and Suzanne Luke concerning the Board's proposed budget for fiscal year 2018-19. Ms. Kindel reported that the Board's proposed budget for the upcoming fiscal year is a little over \$1.8

million and the only item that fluctuates on the budget is payroll. Otherwise, the staff is careful to control whatever expenditures it can. Dawn noted that the Board received an out-of-state travel blanket this fiscal year.

22. **DISCUSSION REGARDING THE 2019 NEW MOTOR VEHICLE BOARD
INDUSTRY ROUNDTABLE - GOVERNMENT AND INDUSTRY AFFAIRS
COMMITTEE**

The members were provided with a memorandum from Tim Corcoran and Danielle Phomsopha concerning the 2019 Industry Roundtable. As noted in the memo, the following are potential topics:

- Implementation and effects of AB 2107
- Electric/Alternative Fuel Vehicles
- Alternatives to vehicle ownership:
 - Subscription services
 - Alternative rental programs
 - Ride-sharing
- Service departments of tomorrow- technological advances and their effects on service work
- EPA vs. CA emissions requirements
- Federal regulatory updates
- Autonomous vehicle update
- Digital storefront advancements vs. brick and mortar stores

Ms. Phomsopha indicated that the staff is interested in additional topic suggestions from the members and also needs input concerning the date and location for the Roundtable. Mr. Obando suggested the CNCDA meeting space as an option. Perhaps a destination location other than Sacramento was suggested by Mr. Corcoran. Mr. Alvarez likes having the Roundtable with the CNCDA Dealer Day event. Ms. Parker mentioned that prior attendees were polled regarding whether their attendance at the Roundtable is because it is held after Dealer Day. It did not appear that there was any correlation and the Roundtable does not typically draw much dealer participation. Mr. Alvarez opined that was due to the subject matter, which dealt mainly with manufacturer issues and not dealer issues. Mr. Stevens commented that the Committee needs to look at a new location that might attract more attendees. There was a brief discussion about having the Roundtable in conjunction with NADA in San Francisco next January. As a potential topic, Mr. Alvarez suggested the “Sales Department for Tomorrow.” Mr. Obando added it might be a digital storefront. Mr. Corcoran inquired if the members had any potential presenters. Cox Automotive, Autotrader, and vAuto, which is part of Cox Automotive, were suggested by Mr. Alvarez along with the topic of “What a Trade Cycle Looks Like?” The Government and Industry Affairs Committee will have a conference call prior to the November meeting to discuss the Roundtable.

23. **EXECUTIVE DIRECTOR'S REPORT**

- A. Administrative Matters.
- B. Case Management.
- C. Judicial Review.
- D. Notices Filed Pursuant to Vehicle Code sections 3060/3070 and 3062/3072.
- E. Other.

The Executive Director's Report maintains an accounting of the ongoing workload, including administrative matters and case workload. With regards to Administrative Matters, Mr. Corcoran indicated that workforce succession planning has been added. The staff is working with DMV's Enterprise Risk Management Division developing proposed initiatives for consideration by DMV's Executive team. Additionally, Hearing Room #1 has been renamed the William G. Brennan Hearing Room with placards placed at each entrance to the meeting room.

Ms. Parker reported that Administrative Law Judge Pipkin will preside over a 1-2 day hearing at the end of August pertaining to a Stipulated Decision and Order dispute. (This matter was subsequently taken off calendar.) Additionally, an ALJ Roundtable was held in May with a lot of interesting topics. The staff received a number of suggestions from the judges to help them in their jobs. One of the suggestions was more training so we were fortunate to attend a Decision Making class in San Diego through the National Judicial College. Judges Woodward Hagle, Matteucci and Nelsen attended the class along with Ms. Phomsopha and Ms. Parker. One of the instructors, who handled about a third of the class, was a presiding ALJ from the Office of Administrative Hearings. Since not all of the Board's ALJs were able to attend the class, there we be a conference call with the judges to discuss what we learned in the class.

Ms. Phomsopha indicated that two protests were dismissed since the written report was provided to the members. Additionally, there were three motions to dismiss on calendar with ALJ Skrocki presiding. Lastly, it was noted that there were no public comments received pertaining to the two noticed rulemaking packets so the staff is moving forward with submitting the final packets to the Office of Administrative Law.

24. **CLOSED EXECUTIVE SESSION**

Pursuant to Government Code section 11126(a)(1), all members of the Board shall convene in a closed Executive Session.

DISCUSSION AND CONSIDERATION OF A PERSONNEL MATTER - ADMINISTRATION COMMITTEE

The members convened in Closed Executive Session to discuss Agenda Item No. 24.

25. **OPEN SESSION**

The members of the Board returned to open session. Mr. Alvarez announced that there was nothing to report and this topic would be discussed at each General Meeting.

26. **PUBLIC COMMENT** (Gov. Code § 11125.7)

No additional public comment was presented.

27. **ADJOURNMENT**

With no further business to discuss, the meeting was adjourned at approximately 2:00 p.m.

Submitted by

TIMOTHY M. CORCORAN
Executive Director

APPROVED: _____
Ramon Alvarez C.
President
New Motor Vehicle Board